

# Business metrics at a glance

Use one period, consistent definitions and your own verified inputs.  
Examples below are hypothetical. They are not industry benchmarks.

## Contribution per sale

Price - variable cost per sale

\$100 price - \$60 variable cost = \$40 contribution.

---

## Contribution margin

Contribution / revenue x 100

\$40 contribution / \$100 revenue = 40%. Not net profit.

---

## Break-even volume

Fixed cost / positive contribution per sale; round up

\$1,000 / \$40 = 25 sales. Zero or negative contribution: unavailable.

---

## Customer churn

Lost opening customers / opening customers x 100

10 lost from 200 opening customers = 5%. Exclude new customers.

---

## Customer retention

Remaining opening customers / opening customers x 100

190 remaining from 200 = 95%. Define what counts as active.

---

## Simple payback

Setup cost / positive monthly net benefit

\$1,000 / \$250 = 4 months. Ignores discounting and changing benefits.

---

## Horizon ROI

(Total benefit - total cost) / total cost x 100

\$6,000 benefit and \$4,000 cost = 50%. State the planning horizon.

---

## Before comparing two numbers

Check the denominator, time window, included costs and missing observations.

Saved time is not automatically cash profit. A calculation is not a measured outcome.

Use an appropriate study design before claiming that a change caused a result.

Definitions and examples: <https://bizoryn.com/library/reference>